

REPORT and STATEMENT
**DOMINION BRIDGE
COMPANY LIMITED**

FOR YEAR ENDED
31st OCTOBER

1931



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ANNUAL
REPORT

*For the Fiscal Year
Ended 31st October*

1931

DOMINION BRIDGE COMPANY LIMITED

DIRECTORS

G. H. DUGGAN, President

W. F. ANGUS, Vice-President G. W. ALLAN, K.C.....Winnipeg A. J. BROWN, K.C.....Montreal P. BURNS.....Calgary C. H. CARLISLE.....Toronto NORMAN J. DAWES.....Montreal A. A. HODGSON....." SIR HERBERT S. HOLT....."	JULIAN C. SMITH, Vice-President J. W. McCONNELL.....Montreal C. B. McNAUGHT.....Toronto HOWARD MURRAY.....Montreal W. G. MURRIN.....Vancouver C. E. NEILL.....Montreal H. H. VAUGHAN.....Montreal W. J. BLAKE WILSON.....Vancouver
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EXECUTIVE OFFICERS

G. H. DUGGAN	-----	President and Managing Director
N. W. WARREN	-----	Vice-President and General Manager
L. R. WILSON	-----	Vice-President in Charge of Operations
W. TAYLOR-BAILEY	-----	Vice-President in Charge of Sales
F. P. SHEARWOOD	-----	Chief Engineer
F. W. EVENS	-----	Secretary-Treasurer

HEAD OFFICE and PRINCIPAL WORKS - LACHINE, Que.

BRANCH OFFICES and WORKS

AMHERST, N.S.....	J. F. F. MACKENZIE.....	Local Manager.
OTTAWA, ONT.....	W. A. MATTICE.....	Local Manager.
TORONTO, ONT.....	A. ROSS ROBERTSON.....	Manager Ontario Division.
WINNIPEG, MAN.....	S. W. CAMPBELL.....	Vice-Pres. & Western Manager.
CALGARY, ALTA.....	F. L. IRVING.....	Local Manager.
VANCOUVER, B.C.....	A. S. GENTLES.....	Manager Pacific Coast Division.

AGENCIES

MONTREAL, Que.....	C. S. KANE, Contracting Engineer...	Architects Building.
EDMONTON, Alta.....	DONALD J. CARTER, Agent.....	Tegler Building.
REGINA, Sask.....	H. CRABTREE, Agent.....	1769 Hamilton Street.

DOMINION BRIDGE COMPANY LIMITED

To the Shareholders of

DOMINION BRIDGE COMPANY, LIMITED

Your Directors submit the Annual Report of the Company together with Balance Sheet as at 31st October, 1931, and Profit and Loss Account for the year ended that date.

Your business for the past year has shown a further recession—the value of new work secured being $22\frac{1}{2}\%$ less than in the previous year and the output $32\frac{1}{2}\%$ less. The percentage of the total output for the individual plants was—Amherst 1.0%; Lachine 40%; Ottawa 2.7%; Toronto 16.0%; Winnipeg 21.4%; Calgary 2.5%; Vancouver 16.4%.

The financial result of the operations of Manitoba Bridge & Iron Works, Limited, is included in the consolidated Balance Sheet and Profit and Loss Account, but the Company is operated as an entity and the sales and output are not included in the figures above noted.

During the past year Manitoba Bridge & Iron Works appropriated the sum of \$107,035.70 out of earnings to provide for Depreciation and, in the Consolidated Profit and Loss Account now before you, the deduction for Depreciation has been increased by this sum.

The Provincial Government took over Employees' Accident Insurance on the 1st September, making unnecessary the reserve of \$206,740.58 which appeared on the 1930 Balance Sheet, and a portion of this reserve amounting to \$160,000.00 has been used to provide for depreciation in the market value of the Dominion Government and other Bonds which your Company carries for investment.

The amount of \$1,007,000.00 appearing under the heading of Fixed Liabilities in the 1930 Balance Sheet has been eliminated through the purchase of the then outstanding bonds of Manitoba Bridge and Iron Works, Limited, and McGregor-McIntyre Structural Steel Limited.

The McGregor-McIntyre Structural Steel Company has been wound up and its charter surrendered, but as the Company controlled valuable patents and its name had trade value in the

DOMINION BRIDGE COMPANY LIMITED

ornamental iron business, a new Company was incorporated under the title of McGregor-McIntyre Iron Works, Limited.

Standard Iron Works, Limited, Edmonton:

In the 1930 Report reference was made to the Riverside Iron Works having acquired a 60% share interest in this Company and to your Company having purchased the lots surrounding the Standard Iron Works plant. The plant of this Company was destroyed by fire on 16th December, 1930, and, as it had not sufficient funds to re-build, your Company acquired the shares belonging to the Riverside Iron Works and others and the lots owned and leased on which the plant had been erected. Your Company then erected new buildings adequate for the present operations of both your Company in Edmonton and the Standard Iron Works so arranged that they may be extended as the business grows.

Dominion Hoist & Shovel Company, Limited:

This Company was incorporated under Federal Charter for the purpose of manufacturing in your shops and those of Dominion Engineering Works, Limited, construction and industrial machinery,

The Company is capitalized:

3,000 "A" Shares par value \$100.00.

1,000 purchased by your Company.

2,000 purchased by Dominion Engineering Works.

2,000 "B" Shares par value \$25.00 purchased by American Hoist & Derrick Company.

Your Company has paid the 75% call on its subscription \$75,000.00.

Canadian Pipe & Lining Company, Limited:

This Company was formed to acquire the sole Canadian rights to use the patented machinery and processes of the Steel Pipe & Lining Company (Hume's) Limited, of Australia, for making steel pipe, concrete lined, with protective coatings on the outside.

DOMINION BRIDGE COMPANY LIMITED

The Company is capitalized for 1,000 10% Cumulative Preference and 1,000 Common Shares n.p.v. Your Company has subscribed for the 1,000 Preference Shares at a cost of \$100,000.

Your Directors purchased on the market 7,100 shares of Dominion Engineering Works, Limited, thus bringing your holding in that Company to 77,794 shares, or 62% of those issued.

The Company provided sufficient money for the purchase by a Trustee of 2,050 Shares of your Capital Stock to be held for sale to employees.

During the year the net addition to Capital Account for extensions and betterments was in round figures \$250,000.

The stocks of raw material and manufacturing supplies have been reduced to the necessities of the present rate of production. They are well assorted and saleable and the inventories have been taken at conservative prices.

Your Directors declared quarterly dividends of 90c per share paid in February and May and 75c per share paid in August and November—a total of \$3.30 per share for the year.

Your Directors wish to record their appreciation of the loyalty and efficiency of the staff throughout the entire organization of the Company.

Meetings of your Board of Directors have been held monthly, the books of your Company have been regularly audited and the certificate of your Auditors appears on the Financial Statement herewith submitted.

By Order of the Board of Directors,

G. H. DUGGAN,

President.

DOMINION BRIDGE

AND ENTIRELY OWNED

CONSOLIDATED BALANCE SHEET

ASSETS

Fixed Assets

Real Estate, Plant, Machinery and Equipment. \$15,989,694.78

Less Depreciation Reserve 4,801,658.68
\$11,188,036.10

Investments in and Loans to other Companies. 2,685,781.44
\$13,873,817.54

Current Assets

Cash on hand and in Bank. \$1,090,180.89

Call Loans, Guaranteed. 2,950,000.00

*Government and other Bonds, not exceeding Market Value. 2,142,576.25

Deposits on Tenders. 116,332.00

Expenditure on Uncompleted Contracts, less Reserves. \$10,318,885.68

Less Amounts received on account. 10,097,473.91
221,411.77

Accounts and Bills Receivable, less Reserve for Doubtful Accounts. 983,625.13

Stock of Steel, Supplies and Small Tools, less Reserve 1,668,797.95
9,172,923.99

2,249 fully paid no par value Shares held by Trust Companies for sale to Employees of the Dominion Bridge Company Limited. 29,276.10

Suspended Assets

Unexpired Insurance Premiums, Taxes and Deferred Accounts. 140,936.74

\$23,216,954.37

**The Montreal Trust Company holds \$85,000.00 Par Value Canadian National Railway Bonds as an Insurance Guarantee on account of the Workmen's Compensation Commission, and the City of Toronto holds \$70,000.00 Par Value Canadian National Railway Bonds as Security on a Tender.*

G. H. DUGGAN, Director.

W. F. ANGUS, Director.

COMPANY LIMITED

SUBSIDIARY COMPANIES

SET AS AT 31st OCTOBER, 1931

LIABILITIES

Capital Stock

Authorized	600,000	shares	No	Par	Value	
Issued	513,951	"	"	"	"	\$15,921,366.00

Reserve Accounts

For Plant Extensions and Betterments....	\$1,000,000.00	
" Accidents in Erection	181,358.36	
" Employees' Accident Insurance	27,537.16	
		1,208,895.52

Surplus Account

Balance as per Profit & Loss Account.....	4,328,282.67
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Current Liabilities

Dividend payable 15th November, 1931...	\$ 385,463.25	
Bank Loan for Tender Deposits.....	54,600.00	
Sundry Accounts Payable, including provision for Federal Taxes.....	1,318,346.93	
		1,758,410.18

\$23,216,954.37

Montreal, 15th December, 1931.

Audited and verified, as per our report of this date.

RIDDELL, STEAD, GRAHAM & HUTCHISON, C.A.

Auditors.

DOMINION BRIDGE COMPANY LIMITED

AND

ENTIRELY OWNED SUBSIDIARY COMPANIES

CONSOLIDATED PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDING 31st OCTOBER, 1931

Profits from Contracts, Interest and Dividends
received from Investments and Miscellaneous
Income, after allowing for Interest, Federal
Taxes and all other charges. \$2,164,852.20

Deduct

Depreciation on Plant, Machinery, etc. 507,035.70

\$1,657,816.50

Add

Balance at credit 1st November, 1930. 4,366,504.47

\$6,024,320.97

Deduct

Dividend for the year. 1,696,038.30

Balance, as per Balance Sheet. \$4,328,282.67

RIDDELL, STEAD, GRAHAM & HUTCHISON

CHARTERED ACCOUNTANTS

460 ST. FRANCOIS XAVIER ST.

15th December, 1931

To the Shareholders:

DOMINION BRIDGE COMPANY LIMITED

We have examined and audited the Books and Accounts of the Dominion Bridge Company Limited, and its entirely owned Subsidiary Companies for the year ending 31st October, 1931, and report thereon as follows:—

The Inventories of Stock on Hand, as certified by responsible Officials of the various Companies, have been valued on a conservative basis.

The Investments in which your Company is interested, we have verified by actual inspection of the Securities, or we have seen certificates from the depositaries in the cases where the Securities are deposited for safe custody.

We certify that we have obtained all the information and explanations we have required, and that, in our opinion, the accompanying Balance Sheet as at 31st October, 1931, is properly drawn up so as to exhibit a true and correct view of the state of the Combined Companies' affairs, according to the best of our information and the explanations given to us, and as shown by the Books of the Companies.

RIDDELL, STEAD, GRAHAM & HUTCHISON,
CHARTERED ACCOUNTANTS

Auditors.

